### **SHS Holdings Ltd.**

(Company Registration No. 197502208Z)

### Unaudited Financial Statement Announcement for the Second Half and Full Year Ended 31 December 2020

### PART I INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1(a) An income statement and statement of comprehensive income or a statement of comprehensive income for the group together with a comparative statement for the corresponding period of the immediately preceding financial year.

|  | Group<br>6 months ended 31 Dec |                             |             | Grou<br>12 month end |                             |                |
|--|--------------------------------|-----------------------------|-------------|----------------------|-----------------------------|----------------|
|  | 2020<br>S\$'000                | 2019<br>S\$'000<br>Restated | Change<br>% | 2020<br>S\$'000      | 2019<br>S\$'000<br>Restated | Change<br>%    |
| Continuing Operations                        |                                |                             |             |                      |                             |                |
| Revenue                                      | 18,660                         | 17,070                      | 9%          | 35,146               | 26,390                      | 33%            |
| Cost of sales and services                   | (14,600)                       | (12,093)                    | 21%         | (28,143)             | (20,577)                    | 37%            |
| Gross profit                                 | 4,060                          | 4,977                       | (18%)       | 7,003                | 5,813                       | 20%            |
| Other income                                 | 1,913                          | 1,146                       | 67%         | 5,034                | 2,117                       | 138%           |
| Selling and distribution expenses            | (381)                          | (185)                       | 106%        | (503)                | (350)                       | 44%            |
| Administrative expenses                      | (2,957)                        | (2,968)                     | (0%)        | (6,122)              | (5,443)                     | 12%            |
| Other operating expenses                     | (21,904)                       | (6,325)                     | 246%        | (24,405)             | (8,666)                     | 182%           |
| (Loss) from operations                       | (19,269)                       | (3,355)                     | 474%        | (18,993)             | (6,529)                     | 191%           |
| Finance costs                                | (762)                          | (848)                       | (10%)       | (1,283)              | (1,223)                     | 5%             |
| Share of loss of associated companies        | (167)                          | 751                         | N/M         | (20)                 | 825                         | N/M            |
| Loss before income tax                       | (20,198)                       | (3,452)                     | 485%        | (20,296)             | (6,927)                     | 193%           |
| Income tax                                   | 1,091                          | 34                          | N/M         | 1,179                | 41                          | N/M            |
| Loss from continuing operations after tax    | (19,107)                       | (3,418)                     | 459%        | (19,117)             | (6,886)                     | 178%           |
| Discontinued operations #                    |                                |                             |             |                      |                             |                |
| Loss from discontinued operations after tax  | 484                            | (14,756)                    | N/M         | (2,556)              | (18,505)                    | (86%)          |
| Loss after income tax                        | (18,623)                       | (18,174)                    | 2%          | (21,673)             | (25,391)                    | (15%)          |
| Attributable to:                             |                                |                             |             |                      |                             |                |
| Equity holders of the Company                | (12.12)                        | (2.22.1)                    |             |                      | (2 -22)                     |                |
| - Continuing Operations                      | (18,495)                       | (3,331)                     | 455%        | (18,412)             | (6,700)                     | 175%           |
| - Discontinued Operations                    | (18,335)                       | (13,465)                    | N/M<br>9%   | (857) (19,269)       | (15,784)<br>(22,484)        | (95%)<br>(14%) |
| Non-controlling interests, net of income tax | (10,000)                       | (10,100)                    | 0,0         | (10,200)             | (22, 131)                   | (1170)         |
| - Continuing Operations                      | (612)                          | (87)                        | 605%        | (705)                | (186)                       | 279%           |
| - Discontinued Operations                    | 324                            | (1,291)                     | N/M         | (1,699)              | (2,721)                     | (38%)          |
|  | (288)                          | (1,378)                     | (79%)       | (2,404)              | (2,907)                     | (17%)          |
|  | (18,623)                       | (18,174)                    | 2%          | (21,673)             | (25,391)                    | (15%)          |

1

<sup>&</sup>lt;sup>#</sup> Discontinued operations refer to the solar development business and modular construction business in respect of which the Company has been approached by interested parties or completed its disposal after year end.

### **Statement of Comprehensive Income**

|  |          | Group         |        | Grou         | ıp        |        |
|--|----------|---------------|--------|--------------|-----------|--------|
|  |          | hs ended 31 l | Dec    | 12 month end | ed 31 Dec |        |
|  | 2020     | 2019          | Change | 2020         | 2019      | Change |
|  | S\$'000  | S\$'000       | %      | S\$'000      | S\$'000   | %      |
| Loss after income tax                        | (18,623) | (18,174)      | 2%     | (21,673)     | (25,391)  | (15%)  |
| Other comprehensive (expense)/ income        |          |               |        |              |           |        |
| Foreign currency translation                 | (224)    | (146)         | 53%    | (53)         | (215)     | (75%)  |
| Revaluation of leasehold property            | 5,315    | -             | N/M    | 5,315        | -         | N/M    |
| Net gain on fair value changes of equity     |          |               |        |              |           |        |
| instruments at fair value through other      | (0.574)  | (4.45)        |        | (0.574)      | (4.45)    |        |
| comprehensive income                         | (8,571)  | (145)         | N/M    | (8,571)      | (145)     | N/M    |
|  | (3,480)  | (291)         | N/M    | (3,309)      | (360)     | 819%   |
| Total comprehensive loss                     | (22,103) | (18,465)      | 20%    | (24,982)     | (25,751)  | (3%)   |
| Att-to-to-blacks                             |          |               |        |              |           |        |
| Attributable to:                             | (24,000) | (47.046)      | 200/   | (22,002)     | (22.046)  | (40/)  |
| Equity holders of the Company                | (21,880) | (17,046)      | 28%    | (22,663)     | (22,816)  | (1%)   |
| Non-controlling interests, net of income tax | (223)    | (1,419)       | (84%)  | (2,319)      | (2,935)   | (21%)  |
|  | (22,103) | (18,465)      | 20%    | (24,982)     | (25,751)  | (3%)   |

### Additional Information to Group Consolidated Profit and Loss Accounts Under the Provision of Rule 705 of SGX-ST Listing Manual

Loss from continuing operations is arrived at after (charging)/crediting the following:

|  |      | Gro             | •                           |             |                        | Group                       |             |  |
|--|------|-----------------|-----------------------------|-------------|------------------------|-----------------------------|-------------|--|
|  |      | 6 months end    | led 31 Dec                  |             | 12 months ended 31 Dec |                             |             |  |
|  | Note | 2020<br>S\$'000 | 2019<br>S\$'000<br>Restated | Change<br>% | 2020<br>S\$'000        | 2019<br>S\$'000<br>Restated | Change<br>% |  |
| Other Income                                   | 1    | 1,902           | 909                         | 109%        | 4,873                  | 1,550                       | 214%        |  |
| Dividend income                                |      | -               | -                           | NM          | -                      | 36                          | (100%)      |  |
| Interest Income                                | 2    | 23              | 134                         | (83%)       | 169                    | 256                         | (34%)       |  |
| Interest on borrowings                         | 3    | (829)           | (848)                       | (2%)        | (1,283)                | (1,223)                     | 5%          |  |
| Depreciation of property, plant and equipments | 4    | (2,272)         | (2,071)                     | 10%         | (3,901)                | (4,231)                     | (8%)        |  |
| Depreciation of ROU assets                     | 5    | (147)           | (341)                       | (57%)       | (313)                  | (341)                       | (8%)        |  |
| Impairment of goodwill                         | 6    | (8,850)         | -                           | n/m         | (8,850)                | -                           | n/m         |  |
| Impairment of property, plant and equipment    | 7    | (1,109)         | -                           | n/m         | (1,109)                | -                           | n/m         |  |
| Impairment of land held for development        |      | (194)           | -                           | n/m         | (194)                  | -                           | n/m         |  |
| Allowance for doubtful receivables             | 8    | (4,866)         | (3,537)                     | 38%         | (4,866)                | (3,537)                     | 38%         |  |
| (Allowance)/Write-back on allowance for stock  |      |                 |                             |             |                        |                             |             |  |
| obsolescence                                   |      | (126)           | (20)                        | NM          | (126)                  | (20)                        | NM          |  |
| Foreign exchange gain/(loss)                   | 9    | (454)           | (157)                       | 190%        | (626)                  | (375)                       | 67%         |  |

- The increase was mainly due to jobs support scheme and levy rebate granted by government.
- 2) The decrease was largely due to lower interest yield on surplus cash for fixed deposits placement.
- 3) The slight increase was mainly due to higher usage of bank facilities such as trust receipts and banker guarantees.
- The decrease was mainly due to more assets being fully depreciated in current financial vear.
- 5) This is relating to depreciation charge of ROU assets.
- 6) The impairment of goodwill was mainly derived from E&C segments.
- The impairment was mainly due to lower market value of freehold land pending development in Malaysia.
- 8) Increase in allowance for doubtful receivables due to expected credit loss computation as per adoption of the new accounting standard SFRS (I) 9 and one-time allowance for non-trade receivables balance.
- 9) The increase in exchange loss was mainly due to unrealized exchange loss from the depreciation of the US\$ as compared to last year.

1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year

|   | Group                     |                           | Compar                    | nv.                       |
|---|---------------------------|---------------------------|---------------------------|---------------------------|
|   | 31 Dec<br>2020<br>S\$'000 | 31 Dec<br>2019<br>S\$'000 | 31 Dec<br>2020<br>S\$'000 | 31 Dec<br>2019<br>S\$'000 |
| ASSETS  |                           |                           |                           |                           |
| Non-current assets                              |                           |                           |                           |                           |
| Property, plant and equipment                   | 47,302                    | 48,373                    | 50                        | 74                        |
| Investment property                             | -                         | -                         | 16,200                    | 12,056                    |
| ROU Assets                                      | 4,625                     | 4,847                     | 1,520                     | 1,686                     |
| Investment in subsidiary companies              | -                         | -                         | 54,305                    | 43,747                    |
| Investments in associated companies             | 1,838                     | 1,857                     | -                         | -                         |
| Other Financial Assets                          | 13,947                    | 23,563                    | 13,892                    | 22,463                    |
| Goodwill  | 8,000                     | 16,850                    | - 0.740                   |                           |
| Other receivable and prepayments                | 2,710                     | 6,593                     | 2,710                     | 6,593                     |
| Current Assets                                  | 78,422                    | 102,083 -                 | 88,677                    | 86,619                    |
| Inventories                                     | 2.955                     | 3,009                     | _                         | _                         |
| Land held for development                       | 4,566                     | 4,760                     | _                         | _                         |
| Contract assets                                 | 9,708                     | 7,523                     | -                         | -                         |
| Trade receivables                               | 11,350                    | 10,305                    | -                         | 86                        |
| Amount due from subsidiaries                    | -                         | -                         | 49,627                    | 70,966                    |
| Other receivables and prepayments               | 5,568                     | 4,713                     | 27                        | 66                        |
| amount due from an associated company           | -                         | 7                         | -                         | -                         |
| Fixed deposits                                  | 15,621                    | 18,292                    | 15,621                    | 18,292                    |
| Cash and bank balances                          | 16,095                    | 12,800                    | 7,328                     | 6,828                     |
| Assets held for sale                            | 65,863                    | 61,409                    | 72,603                    | 96,238                    |
| Assets field for sale                           | 121,438<br>187,301        | 68,003<br>129,412         | 1,000<br>73,603           | 1,000<br>97,238           |
| Total Assets                                    | 265,723                   | 231,495                   | 162,280                   | 183,857                   |
| LIABILITIES                                     |                           |                           |                           |                           |
| Current Liabilities                             |                           |                           |                           |                           |
| Trade payables and accruals                     | 6,760                     | 5,466                     | 425                       | 331                       |
| Contract liabilities                            | 794                       | 1,028                     | -                         | -                         |
| Other payables                                  | 1,711                     | 1,517                     | 120                       | 176                       |
| Amount due to related parties  Term loans       | -<br>6,059                | 5,862                     | 21                        | 39                        |
| Other amounts due to bankers                    | 3,496                     | 1,775                     | _                         | _                         |
| Provision for taxation                          | 424                       | 565                       | 83                        | _                         |
|   | 19,244                    | 16,213                    | 649                       | 546                       |
| Liabilities directly associated with the assets |                           |                           |                           |                           |
| held for sale                                   | 94,327                    | 34,729                    |                           | <u> </u>                  |
|   | 113,571                   | 50,942                    | 649                       | 546                       |
| Non-current Liabilities                         | 44 770                    | 44 754                    |                           |                           |
| Term loans Lease liabilities                    | 11,772<br>4,852           | 11,751<br>4,974           | -<br>1,605                | -<br>1,732                |
| Deferred taxation                               | 1,737                     | 2,992                     | 1,577                     | 1,732                     |
| Doloned taxation                                | 18,361                    | 19,717                    | 3,182                     | 3,534                     |
| Total Liabilities                               | 131,932                   | 70,659                    | 3,831                     | 4,080                     |
| EQUITY  |                           |                           |                           |                           |
| Share capital                                   | 160,640                   | 160,640                   | 160,640                   | 160,640                   |
| Treasury shares                                 | (5,011)                   | (5,003)                   | (5,011)                   | (5,003)                   |
| Asset revalution reserve                        | 12,771                    | 7,456                     | 13,897                    | 8,582                     |
| Foreign currency translation reserve            | (878)                     | (740)                     | -                         | -                         |
| Other reserve                                   | - (0.004)                 | - (4.000)                 | 3,297                     | 3,297                     |
| Fair Value reserve                              | (9,861)                   | (1,290)                   | (10,247)                  | (1,676)                   |
| Retained earnings/(Accumulated losses)          | (17,483)                  | 4,468<br>165 531          | (4,127)                   | 13,937                    |
| Non-controlling interests                       | 140,178<br>(6,387)        | 165,531<br>(4,695)        | 158,449<br>-              | 179,777                   |
| Total Equity                                    | 133,791                   | 160,836                   | 158,449                   | 179,777                   |
| Total Liabilities and Equity                    | 265,723                   |                           |                           | 183,857                   |

### 1(b)(ii) Aggregate amounts of group's borrowings and debt securities

|  | 31 Dec 20<br>S\$'000 | 31 Dec 19<br>S\$'000 |
|--|----------------------|----------------------|
| Amount Repayable in one year or less, or on demand |                      |                      |
| Secured  | 9,555                | 7,636                |
| Unsecured  |                      | -                    |
|  | 9,555                | 7,636                |
| Amount Pennyahla after ana year ar an demand       |                      |                      |
| Amount Repayable after one year, or on demand      | 44.770               | 44.754               |
| Secured  | 11,772               | 11,751               |
| Unsecured  | <u> </u>             | -                    |
|  | 11,772               | 11,751               |

### **Details of any collateral**

The credit facilities of the Group were secured by the following:

- i) A mortgage in-escrow and deed of assignment over 81 Tuas South Street 5, and a mortgage in-escrow and deed of assignment over 19 Tuas Avenue 20, corporate guarantee of \$\$41.10 million by the Company extended to Hetat Pte Ltd for banking facilities of approximately \$\$23.68 million and U\$\$12.0 million;
- ii) A mortgage in-escrow and deed of assignment over industrial land together with a factory building to be erected held under title GM2485, Lot 1979, Mukim Jeram Batu. Daerah Pontian, Johor, Malaysia, corporate guarantee by the Company of \$\$9.46 million and RM1.30 million for banking facility of approximately \$\$3.99 million and RM5.30 million (including foreign exchange spot and forward);
- iii) A corporate guarantee of US\$1.3 million for banking facilities extended to Aenergy Holdings Company Limited of approximately US\$5.2 million.

# 1(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year

|  | Group                             | 1 24 Doc                    | Group<br>12 months and           |                           |
|--|-----------------------------------|-----------------------------|----------------------------------|---------------------------|
|  | 6 months ended<br>2020<br>S\$'000 | 1 31 Dec<br>2019<br>S\$'000 | 12 months end<br>2020<br>S\$'000 | 2019<br>\$\$'000          |
| Cash Flows from Operating Activities   |                                   | <u> </u>                    |                                  |                           |
| Loss After income tax from continuing operations   | (19,107)                          | (3,418)                     | (19,117)                         | (6,927)                   |
| Loss After income tax from discontinued operations   | (40,000)                          | (14,756)                    | (2,556)                          | (18,464)                  |
| Loss After income tax, total   | (18,623)                          | (18,174)                    | (21,673)                         | (25,391)                  |
| Adjustments for:   | (4.004)                           | (00)                        | (4.470)                          | (44)                      |
| Income tax expenses recognise in profit & loss  Depreciation of property, plant and equipments | (1,091)<br>2,414                  | (60)<br>2,667               | (1,179)<br>4,801                 | (41)<br>4,580             |
| Depreciation of Property, plant and equipments  Depreciation of ROU assets                     | 2,414<br>147                      | 2,667                       | 4,601                            | 4,560<br>515              |
| Property, plant and equipment written off  | 3                                 | (1)                         | 6                                | -                         |
| Amortisation of prepaid landlease  | 91                                | 130                         | 184                              | 178                       |
| Loss/(gain) on disposal of property, plant and equipments                                      | 11                                | (103)                       | 8                                | (275)                     |
| Interest on borrowings   | 1,103                             | 883                         | 1,691                            | 1,500                     |
| Interest income  | (23)                              | (136)                       | (169)                            | (258)                     |
| Share of loss/(gain) of associated companies Impairment of goodwill                            | 167<br>8,850                      | (751)                       | 20<br>8,850                      | (825)                     |
| Impairment of goodwiii Impairment of property, plant & equipment                               | 1,109                             | 7,906                       | 1,109                            | 7,906                     |
| (Reversal)/Impairment loss of asset held for sales   | (1,346)                           | -                           | (1,346)                          | -                         |
| Impairment of land held for development  | 194                               | -                           | 194                              | -                         |
| Provision for Liquidated Damange   | -                                 | 1,231                       | -                                | 1,231                     |
| Allowance for doubtful debts   | 5,463                             | 3,546                       | 5,465                            | 3,536                     |
| Revaluation loss of property, plant and equipment  | 3,497                             | -                           | 3,497                            | -                         |
| Alllowance for inventory obsolescence Dividend income  | 108                               | 20                          | 422                              | 19<br>(36)                |
| Bad debts expense  | 2                                 | 1                           | 2                                | (30)                      |
| Inventories written back   | (267)                             | 1,769                       | (878)                            | 1,768                     |
| Gain from discontinued operations  | (1,192)                           | ,<br>-                      | (1,884)                          | -                         |
| Gain on deregistration of an associates  | -                                 | -                           | -                                | (150)                     |
| Net foreign currency translation adjustments   | 681                               | 1,384                       | 379                              | 300                       |
| Operating cash flow before working capital changes   | 1,298                             | 411                         | (279)                            | (5,443)                   |
| Changes in working capital   |                                   |                             |                                  |                           |
| Inventories  | (64,646)                          | 3,787                       | (63,565)                         | (6,184)                   |
| Receivables, contract assets and prepayment  | (13,662)                          | (3,426)                     | (6,937)                          | (9,391)                   |
| Payables and contract liabilities  Cash generated from /(used in) operations                   | 74,842<br>(2,167)                 | 4,510<br>5,282              | 71,884<br>1,103                  | <u>12,839</u><br>(8,179)  |
|  | (4.400)                           | (000)                       | (4.004)                          | (4.440)                   |
| Interest paid  | (1,103)                           | (883)<br>136                | (1,691)                          | (1,142)<br>258            |
| Interest received Income tax payment   | 23<br>(203)                       | (36)                        | 169<br>(217)                     | (73)                      |
| Net cash (used in)/generated from operating activities   | (3,450)                           | 4,499                       | (636)                            | (9,136)                   |
| Cash Flows from Investing Activities   |                                   |                             |                                  |                           |
| Dividend received from other investment  | -                                 | -                           | -                                | 36                        |
| Purchase of property, plant and equipment  | (2,133)                           | (1,347)                     | (2,714)                          | (4,156)                   |
| Proceeds from disposal of property, plant and equipment  | -                                 | 246                         | -                                | 246                       |
| Capital reduction in associated company  | -                                 | 270                         | -                                | 270                       |
| Reduction of other investment Acquisition from non-controlling interest                        | 109                               | 36<br>(40)                  | 1,045                            | 132<br>(40)               |
| Amount due from investor   | (1,164)                           | (40)                        | (1,843)                          | (40)                      |
| Proceed from disposal of subsidiary  | 676                               | -                           | 1,664                            | -                         |
| Decrease in construction in progress   | -                                 | -                           | -                                | 16,586                    |
| Decrease/(increase) in prepaid development costs   | 3,529                             |                             | 3,529                            | (3,529)                   |
| Net cash generated from/(used in) investing activities   | 1,017                             | (835)                       | 1,681                            | 9,545                     |
| Cash Flows from Financing Activities   |                                   |                             |                                  |                           |
| Net proceeds from issue of shares  | -                                 | -                           | -                                | 3                         |
| Purchase of treasury shares  | - (2.2-1)                         | 4                           | (8)                              | -                         |
| Dividends paid   | (2,055)                           | (70)                        | (2,055)                          | - (109)                   |
| Fund repayment to hire purchase Payment for lease liabilities                                  | (110)                             | (79)<br>(391)               | (365)                            | (108)<br>(718)            |
| (Repayment)/drawdown of term loan (net)  | 392                               | (756)                       | 220                              | (328)                     |
| Drawdown/(repayment) of trusts receipts  | (156)                             | 1,452                       | 1,791                            | (664)                     |
| Increase /(Decrease) in amount due to associate company  | ` -                               | 135                         | -                                | 388                       |
| Net in Amount due from / to non-controlling interests  | -                                 | -                           | -                                | 2,355                     |
| Net cash (used in)/generated from financing activities   | (1,929)                           | 365                         | (417)                            | 928                       |
| Effects of exchange rate changes on the balance of cash held in                                |                                   |                             |                                  |                           |
| (foreign augmentica  | (4)                               | (133)                       | (4)                              | (135)                     |
| foreign currencies   |                                   |                             |                                  |                           |
| Net increase/(decrease) in cash and cash equivalents   | (4,366)                           | 3,896                       | 624                              | 1,202                     |
|  | (4,366)<br>36,082<br>31,716       | 3,896<br>27,196<br>31,092   | 624<br>31,092<br>31,716          | 1,202<br>29,890<br>31,092 |

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year

|                              | Share<br>Capital<br>S\$'000 | Treasury<br>Share<br>S\$'000 | Revaluation<br>Reserve<br>\$\$'000 | Other<br>Reserve<br>S\$'000 | Fair Value<br>Reserve<br>S\$'000 | Foreign<br>Currency<br>Translation<br>Reserve<br>S\$'000 | Retained<br>Earnings<br>/(Accumulated<br>losses)<br>S\$'000 | Total<br>S\$'000 | Non-controlling<br>Interests<br>\$\$'000 | Total<br>Equity<br>S\$'000 |
|------------------------------|-----------------------------|------------------------------|------------------------------------|-----------------------------|----------------------------------|--|---|------------------|--|----------------------------|
| Group                        |                             |                              |                                    |                             |                                  | 4  |   |                  |  |                            |
| Balance at 01 January 2020   | 160,640                     | (5,003)                      | 7,456                              |                             | (1,290)                          | (740)  | 4,468   | 165,531          | (4,695)                                  | 160,83                     |
| Comprehensive income/(loss)  | •                           | -                            | 5,315                              |                             | (8,571)                          | (138)  | (19,269)  | (22,663)         | ,  | (24,98                     |
| Shares buy-back              | •                           | (8)                          | •                                  | •                           | •                                |  | •   | (8)              |  | (6                         |
| Dividend paid                |                             |                              | -                                  | •                           | -                                |  | (2,055)   | (2,055)          |  | (2,05                      |
| Acqusition from MI           | •                           |                              | -                                  |                             | •                                | -  | (627)   | (627)            | 627                                      |                            |
| Balance at 31 December 2020  | 160,640                     | (5,011)                      | 12,771                             | -                           | (9,861)                          | (878)  | (17,483)  | 140,178          | (6,387)                                  | 133,79                     |
| Balance at 01 January 2019   | 160,637                     | (5,003)                      | 7,456                              |                             | (1,145)                          | (553)  | 26,910  | 188,302          | (1,708)                                  | 186,59                     |
| Comprehensive income/(loss)  | -                           |                              | •                                  |                             | (145)                            | (187)  | (22,484)  | (22,816)         | ,  | (25,75                     |
| Exercise of warrants         | 3                           |                              |                                    |                             | •                                | -  |   | 3                | •  | ( - / -                    |
| Capital contribution from MI |                             |                              |                                    |                             |                                  |  |   |                  | 30                                       | 3                          |
| Acqusition from MI           | -                           | -                            | -                                  | -                           |                                  |  | 42  | 42               | (82)                                     | (4                         |
| Balance at 31 December 2019  | 160,640                     | (5,003)                      | 7,456                              |                             | (1,290)                          | (740)  | 4,468   | 165,531          | (4,695)                                  | 160,83                     |
| Company                      |                             |                              |                                    |                             |                                  |  |   |                  |  |                            |
| Balance at 01 January 2020   | 160,640                     | (5,003)                      | 8,582                              | 3,297                       | (1,676)                          |  | 13,937  | 179,777          |  | 179,77                     |
| Comprehensive income/(loss)  | -                           | -                            | 5,315                              |                             | (8,571)                          |  | (16,009)  | (19,265)         |  | (19,26                     |
| Dividends paid               | -                           | -                            | -                                  |                             |                                  |  | (2,055)   | (2,055)          |  | (2,05                      |
| Shares buy-back              |                             | (8)                          | •                                  | •                           | •                                | •  |   | (8)              | -  | (1                         |
| Balance at 31 December 2020  | 160,640                     | (5,011)                      | 13,897                             | 3,297                       | (10,247)                         |  | (4,127)   | 158,449          | -  | 158,44                     |
| Balance at 01 January 2019   | 160,637                     | (5,003)                      | 8,582                              | 3,297                       | (1,453)                          |  | 30,517  | 196,577          | -  | 196,57                     |
| Comprehensive income/(loss)  |                             |                              |                                    |                             | (223)                            |  | (16,580)  | (16,803)         |  | (16,80                     |
| Exercise of warrants         | 3                           | -                            |                                    |                             | •                                |  | •   | 3                |  | ,                          |
| Balance at 31 December 2019  | 160,640                     | (5,003)                      | 8,582                              | 3,297                       | (1,676)                          |  | 13,937  | 179,777          |  | 179,77                     |

I(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision, consolidation, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

Details of the changes in the share capital of the Company are as follows: -

|  | 2020             |             | 2019             |             |
|--|------------------|-------------|------------------|-------------|
|  | Number of shares | S\$         | Number of shares | S\$         |
| Ordinary shares  |                  |             |                  |             |
| As at beginning of financial year                        | 710,639,212      | 160,640,326 | 710,620,712      | 160,636,626 |
| Exercise of warrants                                     | -                | -           | 18,500           | 3,700       |
| As at 31 December  | 710,639,212      | 160,640,326 | 710,639,212      | 160,640,326 |
| Treasury shares As at beginning of financial year        | 25,490,900       | 5,003,269   | 25,490,900       | 5,003,269   |
| Share buy-back   | 50,000           | 8,147       | -                | -           |
| As at 31 December  | 25,540,900       | 5,011,416   | 25,490,900       | 5,003,269   |
| Total shares excluding treasury shares as at 31 December | 685,098,312      | 155,628,910 | 685,148,312      | 155,637,057 |

There were no subsidiary holdings as at 31 December 2020 and 31 December 2019.

# 1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

|  | 31 Dec 20    | 31 Dec 19    |
|--|--------------|--------------|
| Total number of shares (including treasury shares) | 710,639,212  | 710,639,212  |
| Less treasury shares                               | (25,540,900) | (25,490,900) |
| Total number of shares (excluding treasury shares) | 685,098,312  | 685,148,312  |
|  |              |              |

1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

There are no sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

1(d)(v) A statement showing all sales, transfers, disposal, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

There are no sales, transfers, disposal, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

2. Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

These figures have not been reviewed nor audited by the Company's auditors.

3. Where the figures have been audited or reviewed, the auditors' report including any modification or emphasis of a matter

Not applicable.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed in paragraph 5 below, the Group has applied the same accounting policies and methods of computation in the financial statements for the current financial period compared with those of the audited financial statements for the financial year ended 31 December 2019.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change

The Group has adopted all the applicable new and revised Singapore Financial Reporting Standards ("SFRS") and Interpretations of Financial Reporting Standards ("INT FRS") that are mandatory for the accounting periods beginning on or after 1 January 2020. The adoption of these new and revised SFRS and INT FRS did not result in any substantial change to the Group's and the Company's accounting policies and has no significant impact on the financial statements for the current financial reporting period.

6. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

| Group                         |
|-------------------------------|
| C 12 months ended 31 Dec      |
| 9 2020 2019                   |
| ted Restate                   |
|                               |
| cents (2.69) cents (0.98) cer |
| cents (2.69) cents (0.98) cer |
| 29,100 685,090,029 685,129,   |
| 29,100 685,090,029 685,129,   |
| 2                             |

7. Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the (a) current financial period reported on; and (b) immediately preceding financial year.

|   | GRO         | DUP         | COMPANY     |             |  |
|---|-------------|-------------|-------------|-------------|--|
|   | 31 Dec 2020 | 31 Dec 2019 | 31 Dec 2020 | 31 Dec 2019 |  |
|   |             |             |             |             |  |
| Net asset backing per ordinary share                              | 20.46 cents | 24.16 cents | 23.13 cents | 26.24 cents |  |
| Based on the number of shares in issue, excluding treasury shares | 685,098,312 | 685,148,312 | 685,098,312 | 685,148,312 |  |

- 8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-
  - (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
  - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

### **Overview**

For the 6 months ended 31 December 2020 ("2H20"), the Group recorded a 9% increase in revenue from continuing operations to S\$18.7 million from S\$17.1 million and a net loss attributable to equity holders from continuing operations of S\$18.4 million as compared with S\$3.3 million in the previous year.

For the 12 months ended 31 December 2020 ("FY20"), the Group achieved a revenue of \$\$35.1 million from continuing operations, an increase of 33% from the \$\$26.4 million for FY19. Net loss attributable to equity holders from continuing operations in FY20 was \$\$18.4 million as compared to \$\$6.7 million in FY19.

As at 31 December 2020, the Group's total equity attributable to shareholders stood at S\$140.1 million compared to S\$165.5 million as at 31 December 2019. At 31 December 2020, the Group has cash and cash equivalent balance of S\$31.7 million, a net cash position with low debt-to-total equity ratio of 13.7%.

### **Revenue from Continuing Operations**

| S\$'000                            | 2H20   | 2H19   | Change | FY20   | FY19   | Change |
|------------------------------------|--------|--------|--------|--------|--------|--------|
| Corrosion<br>Prevention ("CP")     | 7,197  | 8,562  | -16%   | 13,920 | 15,258 | -9%    |
| Engineering & Construction ("E&C") | 8,450  | 6,736  | 25%    | 16,086 | 8,884  | 81%    |
| Solar Energy                       | 2,908  | 1,449  | 101%   | 4,750  | 1,592  | 198%   |
| Others                             | 105    | 323    | -68%   | 390    | 656    | -41%   |
| Total                              | 18,660 | 17,070 | 9%     | 35,146 | 26,390 | 33%    |

The Group's revenue improved by 9% to S\$18.7 million in 2H20, compared with S\$17.1 million in the corresponding period in the last financial year. This was mainly due to increase in project revenue of E&C segment in 2H20.

For FY20, the Group's revenue increased by 33% to S\$35.1 million. This was mainly due to more contracts secured and executed in E&C segment and Solar segment in the 2<sup>nd</sup> half of the year but offset by slight decline in CP segment with its operations affected by the lockdown period during the Circuit Breaker between 7 April and 1 June in 2020 and the subsequent gradual re-opening under the supervision of Ministry of Manpower.

### Corrosion Prevention ("CP") segment

Revenue from the CP segment for 2H20 decreased by 16% to S\$7.2 million, largely driven by lower fulfillment of orders for plant operations and site operations due to the constraints of number of workers and covid-19 safety measures imposed in the marine industry. Similarly, revenue for FY20 decreased by 9% driven by lower business volume for the reasons stated above.

#### Engineering & Construction ("E&C") segment

Revenue for the E&C segment increased by 25% to S\$8.5 million in 2H20 from S\$6.7 million with the execution of order books in steel engineering business. For FY20, revenue increased by 81% year-on-year to S\$16.1 million, driven by execution of orders from significant high value projects such as Woodlands Health Campus and Resort World Sentosa.

### Solar Energy segment

Revenue for the Solar Energy segment increased to \$\$2.9 million in 2H20 from \$\$1.4 million in 2H19 and increased to \$\$4.7 million in FY20 from \$\$1.6 million in FY19 as we secured more trading and distribution business in the 2<sup>nd</sup> half of the year.

### **Gross Profit and Gross Profit Margin**

### **Gross Profit from Continuing Operations**

| S\$'000      | 2H20  | 2H19  | Change | FY20  | FY19  | Change |
|--------------|-------|-------|--------|-------|-------|--------|
| СР           | 2,278 | 2,517 | -10%   | 3,869 | 3,983 | -3%    |
| E&C          | 2,003 | 2,104 | -5%    | 3,140 | 1,572 | 100%   |
| Solar Energy | (101) | 275   | NM     | 52    | 86    | -39%   |
| Others       | (120) | 81    | NM     | (58)  | 172   | NM     |
| Total        | 4,060 | 4,977 | -18%   | 7,003 | 5,813 | 20%    |

For 2H20, the Group recorded a gross profit of S\$4.1 million against a profit of S\$5.0 million for the corresponding period last year. The lower gross profit was caused by low business volume for several months during and after the circuit breaker imposed by the Government.

However, the Group's gross profit increased by 20% from \$\$5.8 million in FY19 to \$\$7.0 million in FY20, in line with the increase in sales for the year, especially last quarter of FY20.

### **CP** segment

CP segment's 2H20 gross profit dropped to S\$2.3 million from S\$2.5 million in 2H19 and recorded S\$3.9 million in FY20 as compared to S\$4.0 million in FY19. With the tightening measure on number of workers and covid-19 safety measure in place in the marine industry, CP incurred additional costs by using supply labour and higher overtime expenses to fulfill the operations' need.

#### E&C segment

Gross profit for E&C segment dropped slightly from a profit of S\$2.1 in 2H19 to the profit of S\$2.0 million in 2H20. However, gross profit for E&C segment improved from S\$1.5 million to S\$3.1 million in FY20 as we carried out some significant high value project in the current year under review.

#### Solar Energy segment

For 2H20, decrease in gross profit margin driven by low margin business in trading and distribution of solar inverters and related products secured in FY2020. FY20 registered a gross profit of \$\$52,000 against that of \$\$86,000 in the previous year.

#### Other Income

Other income increased by 67% year-on-year from S\$1.1 million in 2H19 to S\$1.9 million in 2H20 and increased by 138% from S\$2.1 million in FY19 to S\$5.0 million in FY20. This was mainly due to the government's Jobs Support Scheme offset with lower interest income earned due to lower interest rate for fixed deposits.

### Selling, Distribution, Administrative and Other Operating Expenses

| S\$'000                   | 2H20     | 2H19    | Change | FY20     | FY19     | Change |
|---------------------------|----------|---------|--------|----------|----------|--------|
| Selling &<br>Distribution | (381)    | (185)   | 106%   | (503)    | (350)    | 44%    |
| Administrative            | (2,957)  | (2,968) | 0%     | (6,122)  | (5,443)  | 12%    |
| Other OPEX                | (21,904) | (6,325) | 246%   | (24,405) | (8,666)  | 182%   |
| Total OPEX                | (25,242) | (9,478) | 166%   | (31,030) | (14,459) | 115%   |

Total OPEX increased year-on-year from S\$9.5 million in 2H19 to S\$25.2 million in 2H20 largely due to increase in other operating expenses.

Total OPEX increased from S\$14.5 million in FY19 to S\$31.0 million in FY20 for the same reason above.

Selling and distribution expenses increased by 106% to \$\$0.4 million in 2H20 and increased by 44% to \$\$0.5 million in FY20 due to more agent commissions given in solar segment for its distribution business.

Administrative expenses in FY20 increased by 12% to S\$6.1 million mainly due to increase in number of staffs in E&C segment in line with the increase in business volume and order books for the year under review.

Other operating expenses in 2H20 increased significantly to \$\$21.9 million from \$\$6.3 million leading to other operating expenses increased by 182% in FY20 mainly due to one off impairment charge of \$\$1.1 million for the value of land acquired in Malaysia, one off impairment of goodwill of \$\$8.8 million, revaluation loss of leasehold building of \$\$3.5 million in E&C segment and expected credit loss provision for non-trade receivables in relation to other investment of \$\$3.7 million.

### **Finance Costs**

Finance costs was flat at S\$0.8 million in 2H20 and higher at S\$1.3 million in FY20 from S\$1.2 million largely due to higher bank borrowings in E&C segment for operation's need.

#### Share of Associates' Results

For FY20, share of loss from associate companies was \$\$20,000 against the share of profit of \$\$825,000 reported in FY19. The contribution from associated company, Yokomori turned negative as it was also adversely affected by the low business volume as a result measures taken place to curb the spread of Covid-19.

#### **Financial Position and Cash Flow Analysis**

Non-current assets PPE decreased by S\$1.1 million was mainly due to depreciation amounting to S\$3.9 million and offset by addition of assets of S\$2.2 million. The addition is mainly due to revaluation upward of leasehold buildings with net increase of S\$1.6 million.

The decrease in other financial assets was mainly due to redemption of shares in EVIA of S\$1 million, fair value loss of S\$9 million in Energy drilling and fair value gain of S\$0.9 million in Aenergy. The decrease in non-current other receivable and goodwill was mainly due to impairment loss recognized in FY20.

Current assets increased by S\$57.9 million from S\$129.4 million as at 31 December 2019 to S\$187.3 million as at 31 December 2020. This was largely attributed to:

- Increase in contract assets mainly due to increase in unbilled receivables in CP segment of S\$0.3 million and Hetat segment of S\$2.5 million but decrease in solar segment of S\$0.7 million;
- ii) Increase in receivables was mainly due to sales increase in last 3 months for all segments.
- iii) Increase in assets held for sale was mainly due to increase in assets in solar segment (Bangladesh development project) as project reached COD with all the necessary works such as EPC and equipment's purchase need to be recognized in full.

Current liabilities of the Group increased by S\$62.6 million from S\$50.9 million as at 31 December 2019 to S\$113.6 million as at 31 December 2020. This was mainly due to:

- i) Increase in liabilities in connection with the assets held for sales of S\$60 million mainly due to recognition of outstanding payment of EPC and equipment purchase.
- ii) Increase in term loan and other amounts due to bankers mainly because of reclassification from non-current to current of S\$3.3 million in the E&C Segment, repayment of MML S\$3 million (net) and increase in usage of trust receipts for payment.

Non-current liabilities decreased mainly due to reclassification from non-current to current of S\$3.3 million and repayment of term loan of S\$1.0 million more than offset by additional drawdown of the 5-year Temporary Bridging Loan ("TBL") of S\$5 million from our bankers administered by Enterprise Singapore under the Solidarity Budget 2020. Decrease in deferred taxation mainly due to reversal of excess deferred tax liability after written down value of Property, plant and equipment.

Shareholders' equity decreased by S\$27.0 million to S\$133.8 million as at 31 December 2020 from S\$160.8 million as at 31 December 2019. The decrease was largely attributed to the loss for the year, dividend payment of S\$2.05 million and decrease in fair value reserves of S\$8.6 million but offset with the increase of Asset valuation reserves for CP building of S\$5.3 million.

During FY20, the Group recorded a net cash inflow of S\$0.6 million.

S\$0.6 million was used to fund the operating activities with the changes in working capital of S\$1.1 million and the movement mainly came from Solar development projects.

Net cash generated from investing activities amounted to S\$1.7 million in FY20 mainly due to the capital expenditures and outstanding collection from investor. However, this was partially offset by EVIA Korean fund and proceed from disposal of subsidiary.

Net cash used in financing activities in FY20 was mainly for dividend payment offset by the drawdown of term loan and trust receipts of S\$2.0 million.

After taking into account the above net cash outflows and net foreign currency translation adjustments, the Group's cash and cash equivalents as at 31 December 2020 stood at a healthy sum of S\$31.7 million.

### 9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

The current announced results are in line with the prospect commentary previously disclosed to shareholders in the results announcement for the year ended 31 December 2019.

# 10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

For the better part of 2020, global spread of the Covid-19 virus has devastated economies worldwide including in principal markets that the Group operates in. Whilst many countries have implemented various countermeasures to curb Covid-19 spread such as Singapore's introduction of a circuit breaker ("CB") between 7 April and 1 June in 2020 to curb spread of the Covid-19 in Singapore, the Covid-19 pandemic continues to afflict lives and businesses. Unless and until the Covid-19 pandemic is eradicated globally, the Group's core businesses will continue to be at risk of disruption from Covid-19 that can impact adversely on the Group's performance.

For the E&C segment, the steel engineering business was on track with its existing contracts on hand before implementation of the CB and was put to a pause by the CB. Upon the lifting of the CB from 1 June, our workers in the dormitories can resume work in phases in the ensuing quarters according to MOM's approval. Thus, our engineering steel business was able to resume the stalled projects to deliver results as we have secured significant order books on hand generate sustained revenue streams up to the next financial year. Nevertheless, budgeted project costs of ongoing projects are expected to increase due to delays in project schedules, the "slow and gradual" restarting of projects at a lower level of productivity due to government safety measures and additional costs incurred to comply with the measures. As for the modular construction business segment comprising TLC Group, as earlier reported, we were working towards a comprehensive solution to achieve a reasonable outcome to resolve the differences between the Company and stakeholders of TLC Group over management thereof and other management issues which led to continuing losses. A Sale and Purchase Agreement was signed with an interested party to divest, subject to conditions, our entire equity interests in the TLC Group on 9 February 2021 and an announcement was made on the same day SGX-ST.

For the Solar Energy segment, the low business volumes for its roof-top solar projects in the past quarters is expected to see some improvements in next 12 months with more orders expected from overseas barring unforeseen circumstances and no further lockdown in other countries.

For the CP segment, we garnered several work orders from major shipyards in the marine and offshore sector. And with the uncertainty surrounding the Covid-19 situation returning to a more orderly Covid-19 controlled routine, especially the deployment of our foreign workers, we expect our CP business to improve from the challenging period arising from the CB being imposed. In addition, we will continue its cost rationalisation exercise and enhance productivity to maintain an efficient cost structure.

#### 11. Dividend

### (a) Current Financial Period Reported On

Any dividend declared for the current financial period reported on?

No dividend has been declared or recommended for FY2020.

### (b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

| Name of Dividend                   | : | Final               |
|------------------------------------|---|---------------------|
| Dividend Type                      | : | Cash                |
| Dividend Amount per Ordinary Share | : | 0.30 cents          |
| Tax Rate                           | : | Tax exempt one-tier |

### (c) Date payable

Not applicable.

### (d) Record date

Not applicable.

### 12. If no dividend has been declared/recommended, a Statement to that effect and the reason(s) for the decision.

No dividend has been declared or recommended for FY2020, as the Group recorded net loss in FY2020 which resulted an increase in accumulated losses and the Board of Director deems it appropriate to conserve funds for the Group's business activities.

13. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect,

Interested person transactions entered into by the Group for the financial year ended 31 December 2020 are as follows:

| Name of interested person  | Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than \$\$100,000 and transaction conducted under Shareholders' Mandate pursuant to Rule 920) | Aggregate value of all interested person transactions conducted under Shareholders' mandate pursuant to Rule 920 (excluding transactions less than S\$100,000) |
|--|--|--|
| Director and substantial shareholder of the Company: Mr Teng Choon Kiat  Sales of goods to Company |  |  |
| associated to the director of the Company  | \$\$5,883<br>\$\$5,883   | -  |

There was one interested person transaction during the three months ended 31 December 2020 with aggregate value less than S\$1,000. Total three interested person transactions during the year ended 31 December 2020 with aggregate value of S\$5,883. The Group does not have a general mandate pursuant to Rule 920(1)(a)(ii).

### PART II ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT (This part is not applicable to Q1, Q2, Q3 or Half Year Results)

14. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year

#### Products and services from which reportable segments derive their revenues

Segment information reported externally was analysed on the basis of the types of goods supplied and services provided by the Group's operating divisions. Information reported to the Group's chief operating decision maker for the purposes of resource allocation and assessment of segment performance is also focussed on the three principal reportable segments of the group. The Group's reportable segments under FRS 108 are therefore as follows:

- 1. Corrosion Prevention
- 2. Engineering & Construction
- 3. Solar Energy

The corrosion prevention segment provides coating services to marine, oil and gas, construction and infrastructure industries.

The engineering & construction is in the business of designing, engineering and construction of steel, aluminium and glass structures and modular construction

The Solar Energy is specialising in solar energy development and M&E works.

Information regarding the Group's reportable segments is presented below.

### (a) Segment revenues and results

The following is an analysis of the Group's revenue and results from continuing operations by reportable segment:

|  | Corrosion pre   | vention         | Engineering & Co | ontruction      | Solar Er        | orav            | Oth             | nec.            | Adjustme<br>eliminati |                 | Tota            | d               |
|--|-----------------|-----------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------------|-----------------|-----------------|-----------------|
|  | 2020<br>S\$'000 | 2019<br>S\$'000 | 2020<br>S\$'000  | 2019<br>S\$'000 | 2020<br>S\$'000 | 2019<br>S\$'000 | 2020<br>S\$'000 | 2019<br>S\$'000 | 2020<br>S\$'000       | 2019<br>S\$'000 | 2020<br>S\$'000 | 2019<br>S\$'000 |
| Segment revenue                                      | 13,920          | 15,258          | 29,710           | 16,174          | 8,062           | 1,593           | 390             | 655             | (16,936)              | (7,290)         | 35,146          | 26,390          |
| Segment result                                       | 751             | 917             | (2,756)          | (7,290)         | 678             | (2,409)         | (554)           | (1,443)         | 1,168                 | 7,022           | (713)           | (3,203)         |
| Impairment of other receivable                       | -               | -               | -                | -               | -               | -               | (3,737)         | -               | -                     | -               | (3,737)         | -               |
| Impairment of goodwill                               | (1,008)         | -               | (7,842)          | -               | -               | -               | -               | -               | -                     | -               | (8,850)         | -               |
| Revaluation loss of Property, plant and equipment    | -               | -               | (3,497)          | -               | -               | -               | -               | -               | -                     | -               | (3,497)         | -               |
| Impairment loss of Property, plant and equipment     | -               | -               | (1,108)          | (7,906)         | -               | -               | -               | -               | -                     | 7,906           | (1,108)         | -               |
| Impairment of land held for development              | -               |                 |                  |                 | -               | -               | -               | -               | -                     | -               | -               | -               |
| Finance cost   | (103)           | (114)           | (1,582)          | (1,387)         | (5)             | -               | -               | -               | 408                   | 278             | (1,283)         | (1,223)         |
| Share of profit/(loss) of associates, net of tax     |                 |                 |                  |                 |                 |                 |                 |                 |                       |                 | (20)            | 825             |
| Share of profit of joint venture, net of tax         |                 |                 |                  |                 |                 |                 |                 |                 |                       |                 | -               | -               |
| Central administration costs and directors' salaries |                 |                 |                  |                 |                 |                 |                 |                 |                       |                 | (6,122)         | (5,443)         |
| Other income   |                 |                 |                  |                 |                 |                 |                 |                 |                       |                 | 5,034           | 2,117           |
| Losses before tax                                    |                 |                 |                  |                 |                 |                 |                 |                 |                       |                 | (20,296)        | (6,927)         |

### # Discontinued operations

Revenue reported above represents revenue generated from external customers. Inter-segment sales for the year 2020 was \$\$3,113,258 (2019: \$\$3,307,616).

Segment profit represents the profit earned by each segment without allocation of central administration costs and directors' salaries, share of profits of associates, other income and finance costs. This is the measure reported to the chief operating decision maker for the purposes of resource allocation and assessment of segment performance.

### (b) Segment assets and liabilities

|                            | Group       |             |  |
|----------------------------|-------------|-------------|--|
|                            | <u>2020</u> | <u>2019</u> |  |
|                            | S\$'000     | S\$'000     |  |
| Segment assets             |             |             |  |
| Corrosion prevention       | 36,684      | 31,453      |  |
| Solar Energy               | 103,407     | 36,210      |  |
| Engineering & Construction | 79,224      | 107,842     |  |
| Others                     | 46,407      | 55,990      |  |
| Total segment assets       | 265,723     | 231,495     |  |
| Consolidated assets        | 265,723     | 231,495     |  |
| Segment liabilities        |             |             |  |
| Corrosion prevention       | 5,303       | 5,450       |  |
| Solar Energy               | 76,381      | 11,397      |  |
| Engineering & Construction | 47,490      | 49,679      |  |
| Others                     | 597         | 576         |  |
| Total segment liabilities  | 129,771     | 67,102      |  |
| Unallocated liabilities    |             |             |  |
| - Provision for taxation   | 424         | 565         |  |
| - Deferred income tax      | 1,737       | 2,992       |  |
| Consolidated liabilites    | 131,932     | 70,659      |  |

### (c) Other segment information

|                            |             | Group       |              |             |  |  |  |  |
|----------------------------|-------------|-------------|--------------|-------------|--|--|--|--|
|                            | Depre       | ciation     | Additions to |             |  |  |  |  |
|                            | and amo     | rtisation   | non-curre    | ent assets  |  |  |  |  |
|                            | Year ended  | Year ended  | Year ended   | Year ended  |  |  |  |  |
|                            | <u>2020</u> | <u>2019</u> | <u>2020</u>  | <u>2019</u> |  |  |  |  |
|                            | S\$'000     | S\$'000     | S\$'000      | S\$'000     |  |  |  |  |
| Corrosion prevention       | 1,682       | 2,073       | 417          | 268         |  |  |  |  |
| Solar Energy               | 26          | 29          | 8            | 18          |  |  |  |  |
| Engineering & Construction | 2,193       | 2,441       | 2,289        | 208         |  |  |  |  |
| Others                     |             | -           | -            | -           |  |  |  |  |
|                            | 3,901       | 4,543       | 2,714        | 494         |  |  |  |  |

Note: Non-current assets excluding investment in associates, loan receivable from associate and financial assets available-for-sale.

### (d) Geographical information

The Group's continuing operation is primarily carried out in Singapore. The Group's revenue from external customers and information about its non-current assets by geographical location are detailed below:

|  | Group's re<br>external o |            | Group's non-c | urrent assets # |
|--|--------------------------|------------|---------------|-----------------|
|  | Year ended               | Year ended | Year ended    | Year ended      |
|  | 2020                     | 2019       | 2020          | 2019            |
|  | S\$'000                  | S\$'000    | S\$'000       | S\$'000         |
| Singapore                                  | 30,356                   | 24,412     | 60,518        | 73,559          |
| Rest of South East Asia (a)                | 4,790                    | 1,927      | 3,953         | 4,956           |
| People of Republic China                   | -                        | -          | 4             | 5               |
| Others (b)                                 |                          | 51         | -             | -               |
|  | 35,146                   | 26,390     | 64,475        | 78,520          |
| (a) Includes Malaysia, Vietnam, Thailand   | and Indonesia            |            |               |                 |
| (b) Bangladesh and others                  |                          |            |               |                 |
| # Non-current assets exclude financial ass | sets avilable for sale   |            |               |                 |

<sup>#</sup> Non-current assets exclude financial assets available for sale.

### (e) Any single individual customer contributed significantly to the Group's revenue

No.

15. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments

Please refer to paragraph 8.

### 16. A breakdown of sales

|   | Full Year<br>2020<br>S\$'000 | Full Year<br>2019<br>S\$'000<br>Restated | Change<br>% |
|---|------------------------------|--|-------------|
| Revenue reported for first half year      |                              |  |             |
| Continuing operation                      | 16,486                       | 9,321                                    | 77%         |
| Discontinued operation                    | 12,547                       | 1,030                                    | NM          |
| Net loss reported for first half year     |                              |  |             |
| Continuing operation                      | (11)                         | (3,788)                                  | (100%)      |
| Discontinued operation                    | (3,040)                      | (3,425)                                  | (11%)       |
| Revenue reported for second half year     |                              |  |             |
| Continuing operation                      | 18,660                       | 17,069                                   | 9%          |
| Discontinued operation                    | 4,389                        | 6,260                                    | (30%)       |
| Net loss reported for second half year    |                              |  |             |
| Continuing operation                      | (19,107)                     | (3,098)                                  | 517%        |
| Discontinued operation                    | 484                          | (15,080)                                 | (103%)      |
| Total revenue reported for the full year  |                              |  |             |
| Continuing operation                      | 35,146                       | 26,390                                   | 33%         |
| Discontinued operation                    | 16,936                       | 7,290                                    | 132%        |
| Total net loss reported for the full year |                              |  |             |
| Continuing operation                      | (19,117)                     | (6,886)                                  | 178%        |
| Discontinued operation                    | (2,556)                      | (18,505)                                 | (86%)       |

# 17. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year

**Total Annual Dividend** 

|            | Latest Full Year<br>(S\$'000) | Previous Full Year<br>(S\$'000) |
|------------|-------------------------------|---------------------------------|
| Ordinary   | 2,055                         | 0                               |
| Preference | 0                             | 0                               |
| Total      | 2,055                         | 0                               |

# 18. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704 (13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

| Name              | Age | Family relationship<br>with any director<br>and/or substantial<br>shareholder | Current position and duties, and the position was held   | Details of<br>changes in<br>duties and<br>position<br>held, if any,<br>during the<br>year |
|-------------------|-----|---|--|---|
| Lim Peng<br>Chuan | 51  | Son of Thomas Lim<br>Siok Kwee  | General Manager (CP<br>Segment)- Assissting<br>CEO in overall CP<br>businesses (since<br>September 2020) | Nil   |
| Goh Sia Teck      | 61  | Nephew of Thomas<br>Lim Siok Kwee   | Manager (Operations) - Assisting CEO in marine projects (since May 2006)                                 | Nil   |
| Lim Peng<br>Cheng | 52  | Nephew of Thomas<br>Lim Siok Kwee   | Production Manager - Assisting CEO in plant operation (since April 2010)                                 | Nil   |

### 19. Undertaking from Directors and Executive Officers pursuant to Rule 720(1) of the SGX Listing Manual

The Company confirms that it has procured undertakings from all its Directors and Executive Officers (in the format set out in Appendix 7.7) pursuant to Rule 720(1) of the SGX Listing Manual.

### BY ORDER OF THE BOARD

Ng Han Kok, Henry Group CEO 1 March 2021